Qualitative - Quantitative Analysis of Tire Industry of Iran by Using Fuzzy DEMATEL and Systemic Method Until 1404

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Abstract— The aim of present research is to consider tire industry in 20 years planning. On this basis, the research method in two arenas of quality and quantity has been analyzed. In the quantity arena, attention has been paid on studying documentary of this industry and overlook at 20 years planning of the country fill 1404. In quantity arena by analyzing the result of studying documentary and by using Delphi technic and experts ideas and prioritizing variables with ANP technic, first, research conceptual model in form of dynamical modeling drawn and some questions as coupled comparing prepared in order to test the model distributed among 10 experts of tire industry of country and the results were analyzed by using Fuzzy DEMATEL. The results show that the most important effective factors on demanding tires in view of tire experts are tire consumption rate, real tire inventory of country, importing tire and vehicles and these factors are part of effective parameters on demanding tires.

Index Terms— Tire, Strategy, CLD (System Dynamics), Fuzzy DEMATEL, Vehicle.

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1 Introduction

Tire is a strategic commodity due to its place in transport system and being expenditure stuff (Tavana et al, 2009, page 44). Tire industry plays an since it is related to other industries such as vehicle and great value of production and its monetary circuit, it is considered important and vital industry. By appearing new and competitive technologies in the field of automotive industry, tire industry has considerably progressed accordingly (Asghari Zadeh et al, 2006). In Iran with respect to the limitation in transporting by air and lack of parts for shipping and inadequate railroads throughout the country, so far these problems, 80 percent of transportation withers passengers or goods done by vehicle which are moving on tires consequently, special consideration must be paid on this part of industry. Undeniable relevance of tire industry to automotive industry caused the industry move towards progress and development in the world. Tire enjoys a specific and complementing role as one of the thousands components which are used in automotive industry and its linking value. Unstable procedure of producing different kinds of cars in the world has always been faced with problem and pared on unforeseen pathway. However, standing procedure of tire production in the world show that it has had similar procedure to automotive production had, and hasn't been left behind from the up to date technologies and customer select.

investigated as one of the base in transportation system of the country. Following figure1 shows the evolution procedure of heavy and light vehicles up to years 2020:

1000000
9000000
8000000
7000000
Production of comm ercial vehicles

Regarding to the growth of automobile production in Iran that

is in accordance with the gross national production up to the year 1404 will meet the increase of three times more than what

is it now. And this shows the importance of the matter to be

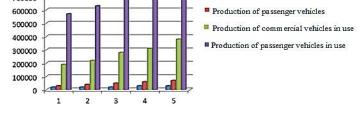


Fig1. Vehicle production procedure in the world (Tavana et al, 2009, page 26)

In large scale, the value of tire started from planting, maintaining and harvesting of natural Rubber and along with the production of other raw material using in the production, which is initiated from refinery leads to producing artificial rubber, processing oil, thread and grime accompanied by producing wire wheels and steel cord, the set of needed raw material completed and then after passing from the link of transporting the material of the tire factory, the circulation continues and again with the help of transportation, tires pass from the link of wholesale and retail and eventually consumption and recycle (report from ministry of industry and mining, 2006). It's important to note that regarding to value-added of tire components such as grime; wire wheels

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and artificial Rubber and also the value of imported tires all show the importance of the industry. The table below shows the procedure of producing different kinds of natural and artificial tires till 2011:

TABLE 1
THE PRODUCTION OF NATURAL RUBBER AND SYNTHETIC

Year	Tire production (in thousand tons)							
icai	Natural tire	Synthetic rubber	Total					
2000	672	10870	17632					
2001	7332	10483	17815					
2002	7326	10877	18203					
2003	8006	11338	19344					
2004	8744	11977	20271					
2005	8907	12073	20980					
2006	9827	12612	22439					
2007	9890	13347	23237					
2008	10128	12712	22839					
2009	9690	12385	22075					
2010	10399	14082	24481					
2011	10974	15115	26089					

Table 1 shows the production of tire in different usage that always had an increasing growth between 2000 and 2011. It's important to note that technology is a factor to approach higher and better quality productions. Tire and automotive making technology and their interaction is clear to everyone (ministry of industry and mining, 2006). From one point of view, it's automotive industry that determines and meets technologies need in tire industry. For this reason, the demand for tires is based on the number of vehicles produced. To meet the demand of car market in Iran in next two decades is affected by demand and supply, and more to say that the demand subjects two other factors:

- (1) New needs for vehicles based on the distance between the expected number and the existing number in the country and
- (2) Need for vehicles based on the number worn-out and expelled from the system.

And supply subjects:

- (1) Production capacity of the country and developing planning;
- (2) Expanding export markets and
- (3) Importing vehicles (Saipa, 2006).

Following table shows the production of tire and global needs for tires up to 2012.

Table 2 shows that the procedure of tire production didn't go with the needs of the society, thus it led to the unbalanced between demand and supply in the market. But this procedure went towards balanced due to modern and new technology and methods of production and increase in production of vehicles in the world so that there would be no remarkable gap between demand and supply of tire by 2012.

TABLE 2

PRODUCTION AND GLOBAL TIRE DEMAND BETWEEN 2012-1997

Year Required (million-ring) Production (million-ring) 1997 915 944 1998 930 979 1999 976 1008 2000 1017 1058 2001 1012 1028 2002 1050 1065 2003 1085 1108 2004 1144 1177 2005 1183 1219 2006 1215 1240 2007 1255 1268 2008 1303 1319 2009 1359 1376 2010 1413 1428 2011 1469 1482 2012 1524 1536			
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2003 1085 1108 2004 1144 1177 2005 1183 1219 2006 1215 1240 2007 1255 1268 2008 1303 1319 2009 1359 1376 2010 1413 1428 2011 1469 1482	2001	1012	1028
2004 1144 1177 2005 1183 1219 2006 1215 1240 2007 1255 1268 2008 1303 1319 2009 1359 1376 2010 1413 1428 2011 1469 1482	2002	1050	1065
2005 1183 1219 2006 1215 1240 2007 1255 1268 2008 1303 1319 2009 1359 1376 2010 1413 1428 2011 1469 1482	2003	1085	1108
2006 1215 1240 2007 1255 1268 2008 1303 1319 2009 1359 1376 2010 1413 1428 2011 1469 1482	2004	1144	1177
2007 1255 1268 2008 1303 1319 2009 1359 1376 2010 1413 1428 2011 1469 1482	2005	1183	1219
2008 1303 1319 2009 1359 1376 2010 1413 1428 2011 1469 1482	2006	1215	1240
2009 1359 1376 2010 1413 1428 2011 1469 1482	2007	1255	1268
2010 1413 1428 2011 1469 1482	2008	1303	1319
2011 1469 1482	2009	1359	1376
	2010	1413	1428
2012 1524 1536	2011	1469	1482
	2012	1524	1536

Tire industry enjoys the capacity in Iran that works competitively in its link value, and it's advisable in some areas competitively partner up and on this base leave some parts to other companies horizontally. Related areas in this field including tire industry engineering and research companies formed for this purpose during last years. Besides this area, tire industry can arrange a widespread service for buyers throughout the country to compete with foreign competitors to reduce individual expenses for such services. To attend in neighboring countries a wide advertisement through the tire industry is needed that is defined in this in this area. The industry has already done well for raw materials. Therefore, regarding to the not so good situation of tire industry in Iran from one hand and increasing worldwide demand of tires on the other hand, efforts have been made to identify variables in the industry, relations and dynamisms. In this research we will present a comprehensive picture with a systematically look to this matter.

2 ECONOMIC ANALYSIS

In general, demand is the amount of goods that a consumer buys in a fixed period of time with a fixed price (Moris & Philip, 2006). Effective factors on demand of goods are (Salvatore, 2007):

- 1. Goods price
- 2. Individual income
- 3. Individual wealth
- 4. Price of other goods
- 5. Individual tastes
- 6. Individual expectations

There can be different relations between two goods from economical point of view (Moris & Philip, 2006):

1- Complementary products:

Two goods, for example x and y are complementary to each other when alteration in demand of x is in counter with the price of y, it means:

Those goods that are used simultaneously by demander are complementary, for example tea and sugar.

$$\frac{\Delta x}{\Delta p_y} < 0 \tag{1}$$

2- Alternative products:

Two products x and y are substitutions when changes in demand of x with changes in price of y are in the same direction i.e.:

$$\frac{\Delta x}{\Delta p_y} > 0 \tag{2}$$

3- Neutral products:

Two products x and y are neutral when change in demand of x has no relation with change in price of product y. In other worlds, tow products are independent from each other. i.e.:

$$\frac{\Delta x}{\Delta p_{\nu}} = 0 \tag{3}$$

In this paper cars and tires are two complementary products. Diagram below shows the effect of change in price of complementary products and demand transfer curve for the product x (fig1).

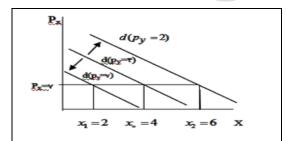


Fig2. Change in the price of complementary product and demand transfer curve for the product x (Salvatore, 2007)

The above figure shows the change in price of complementary products and demand transfer curve for product x. as it is seen, by increasing the price of complementary product (cars). Demand for product x (tires) decreases and vice versa.

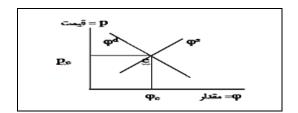


Fig3. Balance of the market.

The above figure shows the balance of the market in which e is the balance and p_e is price equilibrium. The surplus in demand and supply can cause imbalance..

3 RESEARCH METHODOLOGY

Quality and quantity method has been used to access the needed information about effective factors on tire industry of the country and analyzing them. In part of quality, it has been found that joining the explorative interviews and documentary data is necessary to know more about the matter. Qualitative studies usually founded on interviews and considerations of documentaries (Miles and Huberman, 1994). In this paper after reviewing the theoretical base, considering documentary, analyzing statistics of tire and vehicle production in Iran and the world, and interview with experts, variables and dynamisms existed in this arena have been recognized and with a dynamic modeling system approach presented in a dynamic model of framework following questions arises:

- 1- What are the effective factors on the tire production of the country?
- 2- How are the relations and severity of the relation between variables?
- 3- How is the procedure of tire and vehicle production in Iran and the world?

Dynamic modeling system approach is a scientific method which is used to model complicated problems in a strategic level and for countering various variety and feedback and concentrating on determining factors in a system behavior (Sterman, 2000). Dynamism in systems exists by interaction of two types of rings, i.e. positive ring (Reinforcing) and negative ring (Balancing). Positive rings cause intensify and strengthen whatever happens in the system and negative rings has a neutralizing and balancing role and they oppose changes. In causal loop diagrams positive relation means that the increase (decrease) in one variable leads to increase (decrease) in another variable and in a negative relation, an increase in one variable leads to decrease which in turn the decrease leads to an increase of other variable (Sterman, 2000).

In continuation of main variable effects of this model, it is considered by Fuzzy DEMATEL technic. In order to evaluate the effects of each element on each other, a questionnaire with oral variables in form of couple with comparison was designed and completed by 10 experts and specialists in the field of tires.

DEMATEL technic can not only convert the relations between cause and effect to a structural model, but also can be used as a suitable way to face internal dependencies of a set of parameters. In dead, DEMATEL here is able to present remarkable information about network process analysis to decision makers. Due to facing with ambiguities in human evaluations, from comparative scale used in DEMATEL method, we use Fuzzy scale suggested by Lee (1999). Following table shows the different degrees of "effect".

TABLE 3

SIONS

Linguistic judgments	Corresponding triangular fuzzy number
No influence	(0,0,0.25)
Very low influence	(0,0.25,0.5)
Low influence	(0.25, 0.5, 0.75)
High influence	(0.5, 0.75, 1)
Very high influence	(0.75,1,1)

To determine the relations among parameters C= {Ci | i= 1,2... n}, a group of decision making including 10 experts are asked to gain a set of couple with comparasions in terms of word-expressions. From this 18 fuzzy matrix $\bar{Z}^{(1)}$, $\bar{Z}^{(2)}$, ..., $\bar{Z}^{(p)}$ is provided by the experts' views.

$$\tilde{Z}^{\langle k \rangle} = \begin{bmatrix}
0 & \tilde{Z}_{12}^{\langle k \rangle} & \cdots & \tilde{Z}_{1n}^{\langle k \rangle} \\
\tilde{Z}_{21}^{\langle k \rangle} & 0 & \cdots & \tilde{Z}_{2n}^{\langle k \rangle} \\
\vdots & \vdots & \cdots & \vdots \\
\tilde{Z}_{n1}^{\langle k \rangle} & \tilde{Z}_{n2}^{\langle k \rangle} & \cdots & 0
\end{bmatrix} \qquad k = 1, 2, ..., p$$
(4)

Here,
$$\tilde{Z}_{ij}^{\langle k \rangle} = \left(\lambda_{ij}^{\langle k \rangle}, m_{ij}^{\langle k \rangle}, u_{ij}^{\langle k \rangle}\right)$$
 fuzzy matrix $\tilde{Z}^{\langle k \rangle}$, initial

direct-relation Fuzzy matrix is called the k^{th} expert.

The next step is to get the normal direct-relation Fuzzy matrix, assuming a , are triangular Fuzzy numbers.

$$\tilde{a}_{i}^{\langle k \rangle} = \sum_{j=1}^{n} \tilde{Z}_{ij}^{\langle k \rangle} = \left(\sum_{j=1}^{n} \lambda_{ij}^{\langle k \rangle}, \sum_{j=1}^{n} m_{ij}^{\langle k \rangle}, \sum_{j=1}^{n} u_{ij}^{\langle k \rangle} \right)$$
 (5)

$$r^{\langle k \rangle} = \max_{1 \le i \le n} \left(\sum_{j=1}^{n} u_{ij}^{\langle k \rangle} \right) \tag{6}$$

Then to convert parameters scale to comparable scales is from converting linear scale used in form of normalization formula. Direct relation normalization Fuzzy matrix of the k^{th} expert, means $\tilde{X}^{\langle k \rangle}$ is shown as bellow:

pert, means
$$X$$
 is shown as bellow:
$$\tilde{X}^{\langle k \rangle} = \begin{bmatrix}
\tilde{X}_{11}^{\langle k \rangle} & \tilde{X}_{12}^{\langle k \rangle} & \cdots & \tilde{X}_{1n}^{\langle k \rangle} \\
\tilde{X}_{21}^{\langle k \rangle} & \tilde{X}_{22}^{\langle k \rangle} & \cdots & \tilde{X}_{2n}^{\langle k \rangle} \\
\vdots & \vdots & \cdots & \vdots \\
\tilde{X}_{n1}^{\langle k \rangle} & \tilde{X}_{n2}^{\langle k \rangle} & \cdots & \tilde{X}_{nn}^{\langle k \rangle}
\end{bmatrix} \qquad k = 1, 2, ..., p$$

In which that:

$$\tilde{X}_{ij}^{\langle k \rangle} = \frac{\tilde{Z}_{ij}^{\langle k \rangle}}{r} = \left(\frac{\lambda_{ij}^{\langle k \rangle}}{r}, \frac{m_{ij}^{\langle k \rangle}}{r}, \frac{u_{ij}^{\langle k \rangle}}{r}\right)$$
(8)

Like common DEMATEL method we assume that there is at $\sum_{k=0}^{n} \langle k \rangle = \langle k \rangle$

least one
$$i$$
 that $\sum_{j=1}^n u_{ij}^{\langle k \rangle} < r^{\langle k \rangle}$

This assumption is met well in practice. Then algebra phrase by multiplying a fixed number to a Fuzzy number and adding two Fuzzy numbers is used to computing average matrix

$$ec{X}$$
 , taken from $ec{X}$ $^{\langle 1 \rangle}, ec{X}$ $^{\langle 2 \rangle}, ..., ec{X}$ $^{\langle P \rangle}$

$$\tilde{X} = \frac{\left(\tilde{X}^{\langle i \rangle} \oplus \tilde{X}^{\langle 2 \rangle} \oplus ... \oplus \tilde{X}^{\langle p \rangle}\right)}{p} \quad ; \quad \tilde{X} = \begin{bmatrix} \tilde{X}_{11} & \tilde{X}_{12} & \cdots & \tilde{X}_{1n} \\ \tilde{X}_{21} & \tilde{X}_{22} & \cdots & \tilde{X}_{2n} \\ \vdots & \vdots & \cdots & \vdots \\ \tilde{X}_{n1} & \tilde{X}_{n2} & \cdots & \tilde{X}_{nn} \end{bmatrix}$$

$$(9)$$

In which that:

$$(4) \tilde{X}_{ij} = \frac{\sum_{k=1}^{p} \tilde{X}_{ij}^{\langle k \rangle}}{p} (10)$$

The fuzzy matrix \tilde{X} , is called direct-relation normal fuzzy matrix. Here we use average arithmetical for making unification of whole outputs given by experts after computing direct-relation normal fuzzy matrix $\tilde{X}^{\langle k \rangle}$. This method is better than the unification of whole outputs given by experts after computing initial relation fuzzy matrix $\tilde{Z}^{\langle k \rangle}$.

Next step is the performing and structural modeling analysis. To compute total relation Fuzzy matrix, first we have to guarantee the convergence of $Lim\ \tilde{X}^{w}=0$

guarantee the convergence of $\underset{w \to \infty}{Lim} \tilde{X}^w = 0$ In computing \tilde{X}^w , approximation relation of $\tilde{n}_1 \otimes \tilde{n}_2 \cong (\lambda_1 \times \lambda_2, m_1 \times m_2, u_1 \times u_2)$ is used for multiplying two Fuzzy triangular numbers.

Therefore, the elements of \tilde{X}^w are also Fuzzy triangular numbers. According to an absolute condition total relation Fuzzy matrix is defined as below:

$$\tilde{T} = Lim\left(\tilde{X} + \tilde{X}^{2} + ... + \tilde{X}^{w}\right) = X \times (I - X)^{-1}$$
(11)

Now that T is obtained, we use CFCS method for Fuzzy removal and to get total relation matrix (Zhao et al, 2011). Therefore, for CFCS method we shall have:

If
$$\tilde{n}_k = (\lambda_k, m_k, u_k); k = 1, 2, ..., n$$

are Fuzzy triangular number and $\, \tilde{n}_{k}^{\mathit{def}} \,$ is the reagent of their

From effective factors on GDP, one can point

absolute amount. We also have:

$$L = \min(\lambda_k), R = \max(u_k); k = 1, 2, ..., n \Delta = R - L$$

Then:

$$\widetilde{n}_{k}^{def} = L + \Delta \times \frac{(m-L)(\Delta + u - m)^{2}(R - \lambda) + (u - L)^{2}(\Delta + m - \lambda)^{2}}{(\Delta + m - \lambda)(\Delta + u - m)^{2}(R - \lambda) + (u - L)(\Delta + u - m)}$$
(12)

4 CONCEPTUAL MODEL OF RESEARCH

Models lie into two groups i.e. stationary and dynamic. In the first models (stationary), the factor of time is not considered and or the model situation in the case of momentary is shown. On the contrary, dynamic models are models that change the relations and components by passing the time (Hamid Zadeh, 1995). In general, we can highlight some characteristics for the second models (Bahrami et al, 2007):

- Permanent dynamism and propellant.
- Finding the cause of problems in organization.
- Performing great jobs by using ordinary facilities.
- Be sensitive and sober when problems arise.
- Producing goods and services.

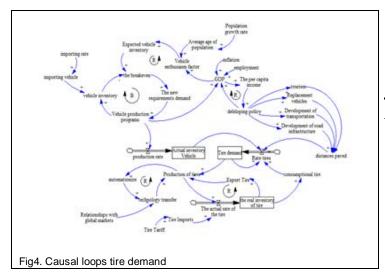
In cause and effect model of demanding tire ring in balance and reparative prevailing cause dynamic movement in the whole linkage. By increasing the rate of importing vehicles, existing number of vehicles in the country increased and subjected to the breakeven will come down.

Following such procedure and reach to the equilibrium, the demand for vehicle increased and production planning of vehicle develops. The rate of production extends upwards by growing of vehicle production programs, and this is the main factor of increasing the real inventory of vehicles. Because the demand for tires is dependent and resulted the demand for vehicles, so by increasing the real inventory of vehicle in the country leads to increasing the rate of tire consumption, since vehicle without tires is useless. By growing up the demand for tires, production of tires will go up in the country. Automating program of lines and transferring technology from tire producers of powerful countries will be expanded. In the conceptual method, it explains the other dimensions of cause and effect relations. Brief description of system's loops and its backup views related to effective factors on tire industry is presented in table (4)

TABLE 4 CLD DIAGRAM

Row	Author	Year	field	Context
1	Nili	2007	Economi-	Gross domestic product (GDP) covering the value of total goods and services produced in a specific period in a country usually in a year.

2	Nazari	2006	to the economic situation of a country and employment. Also inflation can act as a moderator of GDP.
3	Salvatore	2007	Those products that are used simultaneously are complementary. In this paper two products i.e. cars and tires complementing each other.
4	Saipa's company report	2006	Saipa company's research on base of modeling from 30 typical countries in the world in different situation including per capita income, the number of population, economic growth shows that there is a direct relationship between per capita income and number of cars.
7	Nazemi & Et al	2006	Demanding cars related to various factors. The most important of are, the amount of income, population, the rate of employment, geographical zone, transportation facilities replacing vehicles. The price of petrol, the price of car (initial price and maintaining expenses, and finally the age of vehicle.
9	Ministry of Indus- tries and Mines of Iran	2006	Tire as a part of downstream industries in automotive manufacturing, up and down vicissitudes was almost similar to the automotive and its place in vehicles not as a thousand parts of consuming, but as a one of important and completing component that enables cars to carry weight and approach high speed under different atmosphere.
10	Ministry of Indus- tries and Mines of Iran	2006	Tire is accounted to a petrochemical downstream industry that in the light of existing rich oil and gas sources and petrochemical industry has got advantages in producing tires. This industry of the country in addition to job creation of 14000 people directly, employed 70
11	Tavana & Et al	2009	to 80 thousand persons indirectly in sub-units and relevant industries. Tire consumption is affected directly by the use of vehicles.
12	Michelin	2005	Tire consumption is not only subjected to the number of vehicles but also affected by the distance gone and load and passengers carried in per unit of time.
14	Tavana & Et al	2009	In the light of governing in value chain, distribution network from wholesaler and warehousing and retail are the most important part of tire value chain of a country on basis of comparative studies have been done, all great tire manufacturers started powerfully in this arena and have created particular distribution network.



After drawing of systemic model of research that shows effective variables on tire production of the country. With the help of ANP method we identified nine factors which have the most effect on tire demand according to the following table:

TABLE 5
VARIABLES AFFECTING THE DEMAND FOR TIRES

Factors affecting the de-		Factors affecting the demand for		
mand for tires (T	1)	vehicle (T2)		
Rate tires	A1	Vehicle enthusiasm fac-	A6	
Rate tiles	AI	tor	Au	
The actual rate of	4.2	A atual inventory Vahiala	A7	
the tire	A2	Actual inventory Vehicle	A/	
Tire Imports	A3	importing vehicle	A8	
Technology trans-	A4	Development of trans-	Α9	
fer	A4	portation	A9	
distances paved	A5			

It's remarkable to notice that both of two factors of tire demand and vehicle have self-effectiveness and to identify these effects Fuzzy triangular numbers have been used. The results are shown as below tables with regard to the Fuzzy DE-MATEL process.

TABLE 6
MATRIX A DIRECT RELATIONSHIP BETWEEN THE FACTORS

Factors	A1	A2	A3	A4	A5	A6	A7	A8	A9
A1	0	0.337	0.309	0.602	0.467	0.602	0.602	0.254	0.535
A2	0.254	0	0.082	0.791	0.833	0.607	0.203	0.124	0.203
A3	0.309	0.362	0	0.453	0.791	0.714	0.714	0.362	0.004
A4	0.082	0.082	0.124	0	0.082	0.082	0.082	0.256	0.25
A5	0.004	0.166	0.004	0.082	0	0.124	0.004	0.082	0.203
A6	0.004	0.082	0.004	0.124	0.116	0	0.25	0.116	0.18
A7	0.004	0.124	0.124	0.082	0.18	0.714	0	0.791	0.957
A8	0.082	0.124	0.166	0.166	0.67	0.67	0.957	0	0.602

A9 0.124 0.082 0.124 0.124 0.208 0.499 0.467 0.363 0

TABLE 7
NORMALIZED DIRECT RELATION MATRIX ELEMENTS OF D

Factors	A1	A2	A3	A4	A5	A6	A7	A8	A9
A1	0.144	0.068	0.162	0.162	0.126	0.162	0.083	0.091	0.000
A2	0.055	0.033	0.055	0.164	0.225	0.213	0.022	0.000	0.068
A3	0.001	0.098	0.193	0.193	0.213	0.122	0.000	0.098	0.083
A4	0.067	0.069	0.022	0.022	0.022	0.000	0.033	0.022	0.022
A5	0.055	0.022	0.001	0.033	0.000	0.022	0.001	0.045	0.001
A6	0.049	0.031	0.067	0.000	0.031	0.033	0.001	0.022	0.001
A7	0.258	0.213	0.000	0.193	0.049	0.022	0.033	0.033	0.001
A8	0.162	0.000	0.258	0.181	0.181	0.045	0.045	0.033	0.022
A9	0.000	0.098	0.126	0.135	0.056	0.033	0.033	0.022	0.033

TABLE 8
FACTORS RELATED TO THE T MATRIX OF RELATIONSHIPS

Factors	A1	A2	A3	A4	A5	A6	A7	A8	A9
A1	0.338	0.233	0.340	0.391	0.292	0.269	0.134	0.162	0.046
A2	0.189	0.138	0.171	0.300	0.321	0.281	0.059	0.056	0.094
A3	0.216	0.251	0.356	0.410	0.370	0.232	0.053	0.169	0.118
A4	0.133	0.120	0.097	0.108	0.087	0.040	0.052	0.048	0.038
A 5	0.086	0.049	0.038	0.076	0.035	0.046	0.011	0.056	0.011
A6	0.105	0.077	0.114	0.065	0.074	0.059	0.016	0.039	0.012
A7	0.409	0.331	0.192	0.389	0.197	0.107	0.078	0.091	0.038
A8	0.353	0.166	0.407	0.393	0.314	0.134	0.090	0.100	0.056
A9	0.132	0.192	0.238	0.272	0.156	0.095	0.064	0.066	0.055

TABLE 9
TOTAL IMPACT FACTORS GIVEN AND TAKEN

Factors	r_{i}	C_i	$r_i + C_i$	$r_i - C_i$
A1	2.205	0.468	2.673	1.738
A2	1.609	0.788	2.396	0.821
A3	2.175	0.556	2.731	1.618
A4	0.724	1.265	1.989	-0.541
A5	0.408	1.846	2.254	-1.438
A6	0.561	2.404	2.965	-1.842
A7	1.832	1.951	3.783	-0.119
A8	2.013	1.557	3.570	0.456
A9	1.269	1.961	3.230	-0.692

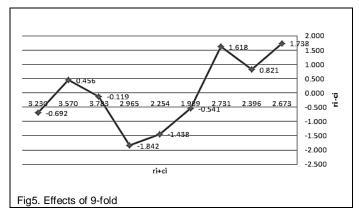
TABLE 10
MATRIX T FOR DIMENSIONS OF RELATIONSHIPS

Factors	T1	T2
T1	3.153	1.876
T2	4.153	2.911

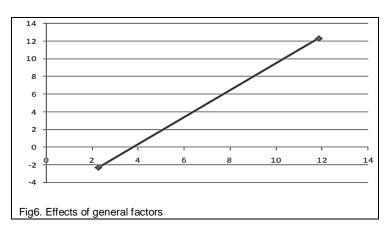
TABLE 11
Total Dimensions are given effect

Factors	r_i	C_i	$r_i + C_i$	$r_i - C_i$
T1	5.030	7.306	12.336	-2.277
T2	7.064	4.788	11.852	2.277

Table 5 shows the nine factors in form of impress and impressionable parameters. As it is clear from the table that factors affecting on tire demand from the view of experts in field of the tire consumption rate, the real tire inventory of the country and importing vehicle and tires and these factors are parts of effective parameters on tire demand. On the other hand, transfer technology indexes, distance paved, vehicle eagerness ratio, automobile real inventory developing transportation navy are of impressionable parameters in the country. Diagram 3 shows the result of analysis:



In table (9) we analysis the two factors of tire demands and vehicle demand. As it is clear the demand of vehicle known as effective parameter and the demand for tire as impressionable. The related analysis is shown.



Identifying and drawing of effective factor on tire demand as rings of cause and effect can help to understand better. Tire industry in Iran with 50 years old and considering all effective parameters on car demand in Iran and also for being political and economic tariffs (Middle East and Africa car 2008) have got specific direction. The industry has now plays a great role in national products with about 15000 employees directly and a sale about 750-800 million dollars per year and meet nearly 70% of country's need to different kinds of vehicle's tire such as cars, buses, light and heavy trucks, road constructing, agricultural and also tires for bicycles and motor-cycles (Tavana et al, 2009, p1). What is obvious is that tire demanding is related to the demand and technology progress in automotive industry. Internal car companies' obligations and emphasis on price and delivery time reduction, upgrading the quality of product and suppliers, concurrent with world changes, privatizing of reliant organizations, joining to world trade organization and possibility of entering powerful competitor in Iran's market all challenge the car demand that will lead to decrease of tire demand in the country.

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